

 #Bosphore2018



Institut
du Bosphore

EUROPE
– FRANCE
– TURQUIE:
SOURCES
D'INSPIRATION
POUR
UN AVENIR
COMMUN

EUROPE
– FRANCE
– TURKEY:
STORIES FOR
A SMARTER
FUTURE

9^{ème} Séminaire Annuel
9th Annual Seminar
Istanbul, 27-28/11/2018

« Le patriotisme est l'exact contraire du nationalisme : le nationalisme en est la trahison. En disant "nos intérêts d'abord et qu'importent les autres!", on gomme ce qu'une Nation a de plus précieux, ce qui la fait vivre: ses valeurs morales. »

Emmanuel Macron, *President of the Republic, France*
The Commemoration of the Centenary of the Armistice, 11 November 2018, Paris

« Patriotism is the exact opposite of nationalism. Nationalism is a betrayal of patriotism. By putting our own interests first, with no regard for others, we erase the very thing that a nation holds dearest, and the thing that keeps it alive: its moral values. »

Emmanuel Macron, *President of the Republic, France*
The Commemoration of the Centenary of the Armistice, 11 November 2018, Paris

PROGRAMME PROGRAM

Mardi 27/11/2018 Tuesday - Séminaire Seminar
Intercontinental Hotel, Istanbul

16:00 Séance d'ouverture Opening Session

Mots de bienvenue Welcome Notes

Bahadır Kaleağası

Président, Institut du Bosphore
President, Institut du Bosphore

Ümit Boyner

Co-Présidente du Comité Scientifique, Institut du Bosphore
Co-President of Scientific Committee, Institut du Bosphore

Augustin de Romanet

Co-Présidente du Comité Scientifique, Institut du Bosphore
Co-President of Scientific Committee, Institut du Bosphore

Discours d'ouverture Keynote

Faruk Kaymakcı

Vice-ministre du Ministre des Affaires étrangères et Directeur des Affaires européennes, Turquie
Deputy Minister of Foreign Affairs of Turkey, Director for EU Affairs, Turkey

16:30 Session I: Inspirations culturelles Session I: Cultural Inspirations

La Turquie et la France, partenaires économiques et stratégiques de premier plan, entretiennent l'une des plus longues relations diplomatiques de notre histoire, depuis l'alliance franco-ottomane au XVI^e siècle. Le processus de réformes de la fin de l'Empire Ottoman et la fondation de la République turque trouvent notamment leur inspiration dans les valeurs de la République française post-1789 basé sur les principes de liberté, d'égalité, de laïcité et du nationalisme civique. Dans cette continuité, la culture et la langue française se voient attribuer une importance toute particulière par les intellectuels et élites turcs. Cependant, au cours des dernières années, les relations bilatérales ont connu des revers en raison de hauts et de bas politiques. Les sociétés civiles ne sont pas à l'abri de ces relations tumultueuses. De par sa force unificatrice, la culture pourrait-elle permettre à la relation bilatérale de s'affranchir de ce cercle vicieux ? Comment préserver et nourrir ces liens culturels et historiques au-delà des simples enjeux conjoncturels ?

Turkey and France, key economic and strategic partners, maintain one of the longest diplomatic relations in our history since the Franco-Ottoman alliance in the sixteenth century. The reform process of the late Ottoman Empire and the foundation of the Turkish Republic find their inspirations in particular in the values of the post-1789 French Republic based on equality, liberty, laïcité and civic nationalism. In this continuity, French culture and language are given special importance by Turkish intellectuals and elites. However, during recent years, the bilateral relations suffered setbacks due to political ups and downs. Civil societies are not immune to those seesaw type relations. Could the bilateral relations get out of this vicious circle through the unifying voice of culture? How to preserve and foster these cultural and historical links beyond the simple structural and economic stakes?

Histoires d'avenir par Stories of the future by

Nazan Aktan

Présidente, Association des Artistes turcs contemporains de Paris (ACT)
President, Association of Contemporary Turkish Artists of Paris (ACT)

Julien Berjeaut

Dessinateur de presse et auteur de bandes dessinées
Press illustrator and cartoonist

Laurence Dumont

Députée (Socialiste et apparentés), Membre de la commission des affaires étrangères, Vice-présidente du groupe d'amitié France-Turquie, Assemblée nationale française, Membre du Comité Scientifique, Institut du Bosphore
Deputy (Socialiste et apparentés), Member of the Foreign Affairs Committee, Vice-President of the France-Turkey Friendship Group, French National Assembly, Scientific Committee Member, Institut du Bosphore

Oya Eczacıbaşı

Présidente du Conseil d'administration, Musée d'Art Moderne d'Istanbul, Membre du Comité Scientifique, Institut du Bosphore
Chair of the Board, Istanbul Museum of Modern Art, Scientific Committee Member, Institut du Bosphore

Jean-Luc Soulé

Président de la société Mécénat & Entreprise/MEC'ENE, Président du festival du Périgord Noir
President, Mécénat & Entreprise/MEC'ENE, President, "Périgord Noir" Fast

Discussion animée par Discussion facilitated by

Görgün Taner

Directeur Général, IKSU (Fondation pour la Culture et les Arts d'Istanbul)
Director General, IKSU (Istanbul Foundation for Culture and Arts)

Mercredi 28/11/2018 Wednesday - Séminaire Seminar
Intercontinental Hotel, Istanbul

09:00 Session II: Tendances mondiales
Session II: Global Trends

Le contexte géopolitique actuel se caractérise notamment par le changement de l'ordre mondial. D'une part, des réactions nationales contre les déséquilibres de la mondialisation, l'inaction ou des politiques malavisées de l'Occident vis-à-vis de la grande récession, d'autre part, la montée en puissance de la Chine à travers son projet de nouvelle route de la soie posent d'importants défis à l'ordre international libéral fondé sur des règles sur le plan national et international. Par ailleurs, le monde anglo-saxon, autrefois pionnier de la mondialisation néolibérale, se voit confronté à une politique de nationalisme économique aux États-Unis et aux incertitudes du Brexit. Quel impact ce nouvel (dés)ordre mondial aura-t-il sur le rôle de la Turquie en Europe et dans le monde ? Dans quels domaines renforcer davantage la coopération franco-turque afin de faire face à la montée du protectionnisme et de l'unilatéralisme ? Comment construire une Europe plus forte capable d'affronter ces défis du XXIe siècle et de garder le cap devant la concurrence chinoise ? Où se situe le projet franco-allemand pour la réforme de la zone euro dans une perspective globale ? Par conséquent, quels scénarios se dessineraient pour l'UE ? La France de l'ère Macron parviendra-t-elle à s'affranchir du dilemme « démocratie illibérale » versus « libéralisme non-démocratique » et à se renouveler à travers des réformes sociales, politiques et économiques inclusives, dynamiques et démocratiques, au sein de l'UE et en France ?

The current geopolitical context is characterized predominantly by the shifting world order. The domestic backlash against the imbalances of globalization, the inaction or the misguided policies of the West vis-à-vis the great recession and the rise of China and its Belt & Road Initiative pose significant challenges for the rules-based liberal international order from within and outside. On the other hand, the Anglo-Saxon world, once a pioneer of neoliberal globalization is confronted with the politics of economic nationalism in the United States and the Brexit's uncertainties. What impact will this new world (dis)order have on Turkey's role in Europe and in the world? In which areas could the Franco-Turkish cooperation be further strengthened to face increasing protectionism and unilateralism? How to construct a stronger Europe that is still relevant in the 21st century, navigating through these challenges and stay in course against competition from China? Where does the Franco – German project for the Eurozone reform fit in the big picture? Which scenarios will this bring on for the future of the EU? Can Macron-era France succeed in breaking the dilemma of illiberal democracy vs. undemocratic liberalism and be renewed through socially inclusive, economically dynamic and politically democratic reforms within the EU and in France?

Scénarios par Scenarios by

Evren Balta

Politologue, Professeur, Université Özyeğin

Political scientist, Associate Professor, Özyeğin University

Laurence Daziano

Economiste, maître de conférences à Sciences Po; Membre du Conseil d'administration, Fondation Charles de Gaulle;

Membre du Conseil scientifique de la Fondation pour l'innovation politique (Fondapol)

Economist, Lecturer at Sciences Po, Member of the Board of Directors, Charles de Gaulle Foundation,

Member of the Scientific Council, Foundation for political innovation (Fondapol)

Delphine O

Députée (La République En Marche), Vice-présidente du groupe d'amitié France-Turquie,

Membre de la commission des affaires étrangères, Assemblée nationale française

Deputy (La République En Marche), Vice-President of the France-Turkey Friendship Group,

Member of the Foreign Affairs Committee, French National Assembly

Soli Özel

Professeur de relations internationales, Université Kadir Has d'Istanbul; Visiting Fellow, Institut Montaigne;

Membre du Comité Scientifique, Institut du Bosphore

Professor of International Relations, İstanbul Kadir Has University; Visiting Fellow, Institut Montaigne;

Scientific Committee Member, Institut du Bosphore

Osman Ulagay

Economiste, chroniqueur, quotidien Dünya

Economist, Columnist, the Daily Dünya

Discussion animée par Discussion facilitated by

Barçın Yinanç

Chroniqueuse, Hurriyet Daily News

Columnist, Hurriyet Daily News

10:30 Pause-café Coffee Break

10:45 Session III: Relations économiques : comment faire bouger les lignes?

Session III: Business not as usual

A l'ère de la transformation numérique où la technologie et l'innovation font émerger de nouvelles opportunités de collaboration transversale, la Turquie et la France jouissent d'atouts importants pour renforcer leur coopération dans les domaines d'intérêts communs. La France, elle, ambitionne post-brexit de faire de Paris le centre financier européen. À travers la Station F, le plus grand campus de start-up au monde, elle se positionne également comme référence en matière de technologie financière. Quant à la Turquie, son secteur bancaire, en dépit des risques potentiels engendrés par la crise de change, représente toujours un vrai potentiel grâce à la jeunesse de sa population et à la puissance de son industrie. Le secteur du e-commerce affiche de belles performances dans les deux pays. Par ailleurs, une modernisation de l'accord de l'Union douanière UE-Turquie - en vigueur depuis plus de vingt ans - visant notamment à y incorporer la dimension numérique, offrirait d'importants bénéfices de part et d'autre en débloquent de nouvelles opportunités d'affaires dans les secteurs de l'agroalimentaire, des services et des marchés publics, tout en conservant la volonté de renforcer la vocation européenne de la Turquie. Une démarche qui apporterait des avantages mutuels importants, et qui est également soutenue par BusinessEurope dont sont membres TÜSİAD et MEDEF.

In the era of digital transformation, where technology and innovation create new opportunities for horizontal collaboration, Turkey and France offer important assets to strengthen their cooperation in the areas of mutual interest. France aims to make Paris the European financial center after Brexit. Through Station F, the largest start-up campus in the world, the country is also positioned as a benchmark for financial technology. Turkey, despite the currency crisis generating potential risks for its banking sector, still represents a real potential thanks to the youth of its population and the strength of its industry. The e-commerce sector is performing well in both countries. On the other hand, the modernization of the existing 20-year-old Turkey - EU Customs Union, including also the digital dimension, could unlock further opportunities for companies in the agriculture, services sectors and the public procurement market, while keeping the drive to push for Turkey's EU vocation. This initiative that would bring substantial mutual benefits is also supported by BusinessEurope where TÜSİAD and MEDEF are members.

Stratégies par Scenarios Strategies by

Filiz Akdede

Présidente du Groupe de travail TIC (Technologies d'information et de communication), TÜSIAD;

Directrice Général, HP Turquie

President, TÜSIAD ICT (Information Communication Technologies) Working Group

CEO, HP Turkey

Béatrice de Clermont Tonnerre

Membre indépendante du Conseil d'administration, Hürriyet et Klépierre;

Membre du Comité Scientifique, Institut du Bosphore

Independant Board Member Hürriyet, Klepierre;

Scientific Committee Member, Institut du Bosphore

İzel Levi Coşkun

Mentor, Projet "Cette jeunesse a du potentiel" (Bu Gençlikte İş Var), TÜSIAD;

Directeur Général, Mazars Denge

Mentor "These Young People Have the Potential" (Bu Gençlikte İş Var) Project,

TÜSIAD; CEO, Mazars Denge

Jacques Maire

Député (La République En Marche), Vice-président de la commission des affaires étrangères, Assemblée nationale française

Deputy (La République En Marche), Vice-President of the Foreign Affairs Committee,

French National Assembly

Discussion animée par Discussion facilitated by

Livio Manzini

Vice-Président, Institut du Bosphore

Président du Réseau France, TÜSIAD

Président Directeur Général, Bell Holding

Vice-President, Institut du Bosphore;

France Network President, TÜSIAD;

Chairman & CEO, Bell Holding

12:15 Session de Clôture Closing Session

Olivier Caron

Directeur Général, CSFRS

Director General, CSFRS

Bahadır Kaleağası

Président, Institut du Bosphore

President, Institut du Bosphore

12.30 – 14.00 Déjeuner Lunch

BIOGRAPHIES

FİLİZ AKDEDE

CEO, HP Turkey

President, TÜSIAD ICT (Information Communication Technologies) Working Group

After graduated from Istanbul Bosphorus University Faculty of Economics, Filiz Akdede started her career in Karma (CHS) Computer as Product Manager in.

She joined HP in 1997 and in 2012 she served as HP's Retail Sales Director for Middle East, Mediterranean & Africa Region, and managed overall retail business and develop retail structure and strategies in the region. Served HP Printing and Personal Systems Group Country Manager between 2013 and 2015, Filiz Akdede has been later on appointed as the Managing Director of HP Turkey in 2015.

Akdede has been selected among the top 10 'Most Powerful Women CEO in Turkey' by The Economist. She is currently board member of AmCham and president of TUSIAD "IT and Telecommunication Committee".

Filiz Akdede attends as a speaker and shares her experiences on various platforms under the titles 'Change Management', 'Women Leadership', 'Effective Communication for International Company's', 'Creating High Performance Team' topics.

NAZAN AKTAN

President, Association des Artistes Contemporains de Turquie à Paris (ACT)

Nazan Aktan, as an independent art consultant, has founded the French Association of Turkish Contemporary Artists of Paris in 2015, in order to create bonding through the Arts for a better cultural understanding and a stronger relationship between Turkish and French artists through the organisation of joint exhibitions in France and in Turkey. While providing an entrance for the Turkish Contemporary artists, at the same time giving them an opportunity to be at the arena of the most prestigious art fairs and exhibitions in Paris.

She collaborates with galleries and art fairs, and guides Turkish artists including the art selection and acquisition process, for the representation of their work under the name of "Artistes Contemporains de Turquie" in the art events, such as the most recently organized Art Shopping, the international exhibition of contemporary art held in the Carrousel du Louvre on October 2018, with the participation of 28 Turkish artists. She believes, young artists of Turkey should take their place regularly in the art world outside of Turkey. Believing that now is a time when there is a great interest in Turkish artists. She says, 'We have a deep culture and aesthetics to show the world. Young and upcoming Turkish Contemporary Artists' name will be heard and seen for many years to come'.

Having studied in international schools in Paris, Nairobi, New York and Bern during her father's diplomatic missions, Nazan Aktan is a graduate of Costume History and Art History from Southeastern College in Athens (Greece) and Graphic Design from Bilkent University in Ankara (Turkey). She is fluent in English and speaks also French and German.

EVREN BALTA

Political Scientist, Associate Professor, Özyeğin University

Evren Balta is a political scientist studying political violence, security, and citizenship.

She holds a Ph.D. in political science from The Graduate Center, CUNY (2007) and an MA in Sociology from Middle East Technical University (1999) and an MIA from Columbia University, School of International and Public Affairs (2001).

Her articles have appeared in many different journals such as Ethnic and Racial Studies, Sociology, Gender Place & Culture. She is the author of Global Security Complex (İletişim Publications, 2012); editor of Introduction to Global Politics (İletişim Publications, 2014); co-editor of Military, State and Politics in Turkey (with I. Akca, Bilgi University Publications, 2010) and Neighbors with Suspicion: Dynamics of Turkish-Russian Relations (with G. Ozcan and B. Besgul, İletişim Publications, 2017). Her research has been supported by the American Association for the University Women, Mellon Foundation, Bella Zeller Scholarship Trust Fund, the ScientiŞc and Technological Research Council of Turkey, and the Fulbright Scholar Program.

Prior to coming to Özyeğin University, she served as a research fellow in the Institute for Human Sciences/Russia in Global Dialogue Program (Vienna, Austria 2017) and as a Fulbright visiting associate professor at the New York University, Program in International Relations during the 2017-2018 academic year. In 2018, she received the Distinguished Alumni Award of the Political Science Program at the CUNY-The Graduate Center.

JULIEN BERJEAUT (JUL)

Press illustrator, cartoonist

A graduate of Ecole Normale Supérieure, Julien Berjeaut, known as Jul, was teaching Chinese history before deciding to live his passion for cartoons and comic strips.

Jul has released several albums and cartoon compilations most of which are on the best-sellers list. He also worked with major newspapers and magazine, including Le Nouvel Observateur, Le Point, Le Monde, Libération, les Echos, Marianne, La Dépêche du Midi. He still regularly offers his honed cartoonist perspective to L'Humanite, Lire, Philosophie magazine and l'Histoire as well as on television. He's now the official new author of the famous "Lucky Luke" cartoons.

In 2016, he wrote and presented the ARTE TV documentary « Turkey, Crossroads of the World » exploring the traces remaining of the legendary Silk Road in urban, modern Turkey.

He received the French medals of Officier des Arts et Lettres and of Chevalier de l'Ordre du Mérite.

He is a member of Cartooning for Peace (Dessins Pour la Paix) Association, a network of 184 cartoonists worldwide including France and Turkey.

NAZLI ÜMİT BOYNER

Co-President of ScientiŞc Committee, Institut du Bosphore
Vice-President of the High Advisory Council, TÜSİAD
Board Member, Boyner Group

After graduating from the University of Rochester (USA), Department of Economics, Ümit Boyner completed programs in Financial Management and Management Training at Columbia University.

She went on to work as Credit Marketing Manager at Chemical Mitsui Bank, Finance Manager at Türk Petrol Holding A.Ş. and Finance and Treasury Manager at Turcas Petrolçülük A.Ş. From 1996 until 2002, she served as Finance Director at Boyner Holding, overseeing the restructuring of the Şnancial departments of Group companies, and the establishment of a central treasury system.

Since 2002, as a Board Member at Boyner Group, she has focused on the Group's new investment and Şnance related projects. Since 2013, she serves a Member of the Board of Directors of Euler Hermes and The International Advisory Board of CHUBB Inc. She is also the Chairperson of Boyner Foundation.

Nazlı Ümit Boyner has acted as a TÜSİAD Board Member between 2005 and 2010 and held the position of chairwoman of TÜSİAD from 2010 until 2013. She is currently Vice President of TÜSİAD High Advisory Council.

She is a co-founder of the women entrepreneurs' association KAGİDER and held the position of Vice President between 2002 and 2005.

Acted as ÖSGD (Turkish Corporate Volunteers) Chairperson, she was a Member of the Board of Trustees of the Tohum Otizm Vakfı. She was presented the order of "Légion d'Honneur" in 2013 for her contributions to the development of socio-economic relations between France and Turkey.

She is married with two children. She is şuent in English and French.

OLIVIER CARON

Director General, CSFRS (High Council for Strategic research and Training)

Olivier Caron is a career officer in the French Foreign Service. He presently serves as Director General of the High Council for Strategic research and Training. He was previously Permanent representative of France to Council of ICAO, in Montréal, and Ambassador to Singapore. Prior to that, he was Governor for France to the Board of the International Atomic Energy Agency and Director for International Relations at the French Atomic Energy Commission. He also served Prime Minister Jean-Pierre Raffarin as advisor for strategic affairs, after having headed the Department of Nuclear NonProliferation and Disarmament at the Foreign Ministry. His postings abroad include Washington, the Hague, and Addis Ababa, after graduating from the Ecole Nationale d'Administration in 1986.

Dr. İZEL LEVİ COŞKUN

CEO, Mazars Denge

Mentor “These Young People Have the Potential” (Bu Gençlikte İş Var) Project, TÜSİAD

Dr. İzel Levi Coşkun is CEO of Mazars Denge and a mentor of TÜSİAD “These Young People Have the Potential” (Bu Gençlikte İş Var) project.

Born in 1973, he graduated from Istanbul University, Business Administration and studied MBA at University of Illinois, Urbana Champaign. Dr. Coskun lectured entrepreneurship classes in Marmara University between 2004 and 2014. He obtained his PhD with thesis on “Corporate Sustainability” at Marmara University.

His professional life started in 1991 and he gained experience in accounting, audit, tax, consultancy and internal audit. Since 2010, he is the Managing Partner of Mazars Turkey, which is among the 5 largest accounting, audit, tax and consulting firms in Turkey. He owns Certified Public Accountant (CPA), Capital Markets Board and Public Oversight Accounting and Auditing Standards Authority licenses. He harmonized his experience in various sectors with two core values “Sustainability” and “Entrepreneurship”.

At the same time, he keeps writing articles about “Sustainability” and “Entrepreneurship” for Harvard Business Review blog and other foremost business mags in Turkey. He is a member of Turkish Industry & Business Association (TUSIAD), Union of Chambers of Certified Public Accountants of Turkey, Turkish Internal Auditors’ Association, Turkish Association of Accounting Experts, Endeavor, Keiretsu Forum, Buğday Association for Supporting Ecological Living, Gökçeada Volunteers Association, Turkish Marine Environment Protection Association and Transparency International Turkey.

LAURENCE DAZIANO

Economist, lecturer at Sciences Po, member of the Board of Directors, Charles de Gaulle Foundation, member of the Scientific Council, Foundation for political innovation (Fondapol)

Diplômée de la Sorbonne, de Sciences Po, de l’Ecole Supérieure des Sciences Economiques et Commerciales (ESSEC) et de la Freie Universität Berlin, Laurence Daziano est économiste, maître de conférences à Sciences Po, membre du Conseil d’administration de la Fondation Charles de Gaulle et membre du Conseil scientifique de la Fondation pour l’innovation politique (Fondapol).

Elle est l’auteur de « Les pays émergents. Une approche géo-économique » (Armand Colin, 2014), « La nouvelle vague des émergents: Bangladesh, Ethiopie, Nigeria, Indonésie, Vietnam et Mexique (BENIVM)» (Fondapol, 2013), « L’urbanisation du monde. Une chance pour la France » (Fondapol, 2014) et « Repenser notre politique commerciale » (Fondapol, 2017). Elle est également éditorialiste à l’Opinion.

Laurence Daziano is a graduate of the Sorbonne, Sciences Po, the Ecole Supérieure des Sciences Economiques et Commerciales (ESSEC) and the Freie Universität Berlin.

Laurence Daziano is an economist, a lecturer at Sciences Po, a member of the Board of Directors of the Charles de Gaulle Foundation and a member of the Scientific Council of the Foundation for political innovation (Fondapol).

BEATRICE DE CLERMONT TONNERRE

Independent Board Member Hürriyet, Klepierre

Scientific Committee Member, Institut du Bosphore

Béatrice de Clermont Tonnerre is Board Member of Klepierre and she was vice-Chairwoman of Hürriyet.

She is Independent Board Member at Klepierre (Paris) since 2016 and served at Hürriyet (Istanbul) from 2012 until the change of control in 2018. She was a Board Member at LaCie, now a Seagate company (Cupertino) between 2011 and 2014.

Beatrice de Clermont Tonnerre is Director for AI Partnerships at Google since mid 2018 after serving as Director Southern Europe, Global Partnerships for five years.

Previously, Beatrice de Clermont Tonnerre worked at Lagardere, Canal Plus and Airbus Group. At Lagardere she served as VP for Business Development from 2008 to 2013, and at Canal Plus as Assistant Director of Programs and Director of Interactive Television. She started her career at the Lagardere Strategy Department in 1995 as an analyst in High Technologies and contributing to the build-up of Airbus Group in 1995-1999.

She is a graduate of the Institut d’Etudes Politiques of Paris (Public Service Section) and received an MBA from ESSEC Business School.

During university, she was a junior editor at Radio France Internationale, Europe 1, Le Monde and Le Nouvel Observateur.

In 2010, she was awarded the National Order of Merit by the French Republic as well as the Woman of the Year Award in the « Technologies & Media » category by the French financial daily La Tribune. She is a “Young Leader” (2010) of the French American Foundation.

AUGUSTIN DE ROMANET

Co-President of Scientific Committee, Institut du Bosphore

Chairman & CEO, Aéroports de Paris; Chairman, Paris EUROPLACE

Augustin de ROMANET, born on 2 April 1961, is a graduate of the Institut d’Études Politiques in Paris and of the École Nationale de l’Administration.

Previously Chief Executive Officer of Caisse des dépôts et consignations between March 2007 and March 2012, Augustin de Romanet also chaired the Strategic Investment Fund between 2009 and 2012. Prior to that, he served as Deputy Finance Director of Crédit Agricole SA, and as a member of the Executive Committee. Before taking up this position, Mr de Romanet was Deputy Secretary General to the President of the Republic between June 2005 and October 2006, and held responsibilities in various ministerial offices. Between 2002 and 2005, he was chief of staff to Alain Lambert, Deputy Budget Minister, the Deputy Cabinet Director for Francis Mer, Minister for the Economy, Finance and Industry, Cabinet Director for Jean-Louis Borloo, Minister for Employment, Labour and Social Cohesion, and lastly, Deputy Cabinet Director for Jean-Pierre Raffarin, Prime Minister.

Augustin de Romanet, appointed Chairman and CEO of Aéroports de Paris by Decree dated 29 November 2012, had his mandate renewed by Decree dated 24 July 2014. He is also Chairman of the Groupe ADP Corporate Foundation. As regards his other mandates, Augustin de Romanet is a director of Régie Autonome des Transports Parisiens (RATP), a public industrial and commercial establishment and, since 11 February 2016, a member of the Supervisory Board of the Cercle des Économistes SAS and since 23 November 2017 has been Chairman of the Board of Directors of the public establishment of the national estate of Chambord (France). Senior Independent Director of the European listed company, SCOR, he is a member of the Compensation Committee, the Strategic Committee, the Crisis Management Committee and the Corporate Social Responsibility committee.

Augustin de Romanet is a Knight of the Legion of Honour, and has been awarded the French National Defence Medal.

Since 14 July 2018 he has been the Chairman of Paris Europlace, the organization in charge of promoting and developing the Paris financial marketplace.

LAURENCE DUMONT

**Deputy (Socialiste et apparentés), Vice-President of the France-Turkey Friendship Group, French National Assembly;
Scientific Committee Member, Institut du Bosphore**

MP (department of Calvados)

Political group : Socialiste et apparentés

Born on June 2nd 1958 in Vincennes (department of Val-de-Marne)

Mathematics teacher

Laurence DUMONT was elected as Socialist MP on June 2007. Since her re-election in June, 2017, she is member of the standing Committee for foreign affairs, Secretary of the bureau of the National Assembly and President of the Group of friendship France-Guinea as well as Vice-President of the France-Turkey Friendship Group.

She works particularly on the questions bound to the confinement, to the personal data protection and to birth registration for the children without identity (undeclared to the registry office).

She is also a member of the French Section of the parliamentary Assembly of the Francophony (A.P.F); the French Group of interparliamentary Union (I.P.U) and the Committee on the Human Rights of Parliamentarians of the I.P.U.

OYA ECZACIBAŞI

**Chair of the Board, Istanbul Museum of Modern Art
Scientific Committee Member, Institut du Bosphore**

Oya Eczacıbaşı is Chair of the Board of the İstanbul Museum of Modern Art.

Born in 1959 in Istanbul, Oya Eczacıbaşı completed her high school studies at the Lycee Marie Curie in Strasbourg and her university degree in Management at Boğaziçi University's Faculty of Administrative Sciences. Additionally, she has a master's degree in museum management from the University of Leicester.

She became a member of the Biennial Advisory Board of the İstanbul Foundation for Culture and Arts (IKSV) from 1985 to 2007. In 1987, she was in charge of organizing the Military Museum exhibits of the 1st Istanbul Biennial.

Currently, she serves on the Boards of IKSV and İstanbul Modern. She is also a member of the International Council of the Museum of Modern Art (MoMA) and a member of SFMOMA Global in San Francisco Museum of Modern Art.

Between 2002 and 2007, she taught museum management at Boğaziçi University.

Since 2004, she is the Chair of the Board of the İstanbul Museum of Modern Art.

In 2011, she received the Legion of Honour from the French Republic.

She is married, has two children and is fluent in English, French and German.

BAHADIR KALEAĞASI

**President, Institut du Bosphore
CEO, TÜSİAD -Turkish Industry & Business Association**

Dr Bahadır Kaleagasi is the CEO of TÜSİAD (Turkish Industry & Business Association) in Istanbul and President of Institut du Bosphore (Paris Bosphorus Institute). He is also Honorary Chairman of the Brussels Energy Club, member of BusinessEurope's Executive Bureau (The Confederation of European Business) in Brussels, board member in several institutions and scientific member of the Brussels University's Institute of European Studies.

Graduate of Brussels and Istanbul Universities, he was a researcher and lecturer in the Center for International & Strategic Studies and the Institute for European Studies of the University of Brussels, rapporteur for projects of the European Commission's Forward Studies Unit and the intergovernmental conferences which prepared the Maastricht Treaty and was visiting researcher to Harvard, Georgetown and Jerusalem Universities. His academic work covered the areas of the EU's decision-making system, EU-US relations and the international economic relations.

He also served as counselor for various public and private institutions before joining TÜSİAD in 1995 as EU Representative in Brussels and International Coordinator. He regularly contributes as speaker to international conferences, executive and academic seminars, television and radio programmes and is a regular commentator for the Bloomberg HT and Anadolu Ajansı-Finans. Bahadır Kaleagasi is the author of several articles and books on the international relations and European affairs. His latest books are "Turkish Star in the European Galaxy", "Youth's Questions on Europe", "The Planet G20" and "Changing World and Turkey".

FARUK KAYMAKCI

Deputy Minister of Foreign Affairs & Director for EU Affairs, Turkey

Deputy MOFA Kaymakci was born on 21 March 1968 in Tosya, Kastamonu, Turkey.

Graduated from the Economics Department of the Faculty of Political Science of Ankara University, he had two Master's Degrees from the London School of Economics and College of Europe (Brugge) in the field of economics and politics of the European Union respectively.

He worked at the Turkish Ministry of Foreign Affairs in Ankara at the Directorate General (DG) for International Economic Organizations, DG Balkan States (1994-96), DG Policy Planning (2002-03) and DG European Union (2008).

Abroad, he served at the Turkish Embassy in Tripoli (1997-99), at the NATO Senior Civilian Representative's Office in Kabul (2004-05) and three times at the Turkish Permanent Delegation to the EU in Brussels (1999-02, 2005-08 and 2017-2018).

He was the Chief Foreign Policy Advisor to Turkey's EU Minister and Chief Negotiator and Director for EU Communication at the EU Ministry (2008-11).

He served as the Consul General of Turkey in Basra from 2011 to 2013. In October 2013 he was appointed as the Ambassador of Turkey to Iraq where he remained in office until January 2017. He was the Permanent Representative of Turkey to the European Union, between February 2017 and August 2018. He was appointed as the Deputy Minister of Foreign Affairs & Director for EU Affairs on 7 August 2018.

Deputy MOFA Kaymakci is a holder of NATO Medal for his service in Afghanistan and was selected one of the three Alumnus of the Year 2007 of the College of Europe.

He speaks English and French.

JACQUES MAIRE

Deputy (La République en Marche), Vice-President of the Foreign Affairs Committee, French National Assembly

Jacques Maire is a member of the parliamentary group La République En Marche (LREM) and a Vice-President of the Foreign Affairs Committee at the French National Assembly. Previously, as a professional diplomat, he has worked in both the private and the public sector. He first served as a Counsellor in the French Embassy at Algier, before working with Jacques Delors and Pierre Berégovoy on the construction of the European Political Union, and the Economic and Monetary Union. He made the choice to leave the public sector for the private sector where he worked in AXA from 2002 to 2012, first as a human resource director, then at the head of the Mediterranean Region, and finally as head of banking, insurance and investment business units. On demand of Mr. Laurent Fabius, former Minister for Foreign Affairs, he took the lead on the strategy of the economic diplomacy, and had to mobilize the diplomatic network for the French companies. In 2015, he went back to the private sector as a Strategy and Development Director for Vigeo, global actor of the extra-financial evaluation. Once more, he returned to the French Ministry for Foreign Affairs, where he practiced as a thematic Ambassador.

Committed politically as a student, he kept believing in his convictions and stayed committed accordingly, either by being President of the association "Clisthène des clubs des collaborateurs" of Jacques Delors, or as an administrator in "Action contre la Faim", and through the exercise of local mandates in Brittany.

In 2016, a while after Emmanuel Macron launched his movement En Marche!, he joined with the movement and participated to the creation and development of En Marche ! on the field. Following the 2017 general election, he has been exercising his mandate of deputy as vice-president of the Foreign Affairs Committee.

LIVIO MANZINI

Vice-President, Institut du Bosphore;
France Network President, TÜSİAD;
Chairman & CEO, Bell Holding

Born in Istanbul, in 1961, Mr. Livio Manzini is Chairman & CEO of BELL Holding, his family company.

Having started its first manufacturing activities more than 75 years ago in Turkey, Bell Holding has become a multinational company with nine companies exporting goods to many regions in the world. The group was for instance instrumental in bringing companies such as Oerlikon, GSK, Adecco and G4S into the country and for others, such as Unilever, Nestle and Huhtamaki, had an active role in the development of their local activities, as well as, in the process, created and institutionalized entirely new sectors such as the private employment agency, private security and secure logistics sectors. As far as packaging is concerned, the company has brought into the country every single technological innovation touching its fields of activity such as bi-injection IML tubs & lids, shaped and embossed aerosol cans, hot fill pet bottles, laminate tubes and many more.

A graduate of HEC Paris Business School, Mr. Manzini started his career as a Managing Director at ECCO Employment Agency in London before joining Glaxo Holdings PLC, one of the world's largest pharmaceutical entities, where he served as a Marketing Executive for South Europe in Italy, then as a Managing Director in Turkey.

Since 1993, he is Chairman & CEO of BELL Holding as well as Chairman of REED Turkey, a Joint Venture with Reed Global of the UK, the leading provider of recruitment, temporary personnel and HR services.

Mr. Manzini is also France Network President of TUSIAD (Turkish Industry & Business Association), Vice President of Institut du Bosphore (Paris Bosphorus Institute) and Chairman of the Italian Chamber of Commerce. He is member of Rotary and YPO-WPO.

Married with three children, he is fluent in Italian, French, English and Turkish.

DELPHINE O

Deputy (La République en Marche), Vice-President of the France-Turkey Friendship Group,
Member of the Foreign Affairs Committee, French National Assembly

Delphine O is a member of the French Parliament for La République En Marche !. She sits on the Foreign affairs committee and chairs the France-Iran parliamentary friendship group. She is also a Vice-President of the France-Turkey Friendship Group.

Formerly a French diplomat, Delphine O cofounded a news website focused on Iran-related news and provided expertise on Middle Eastern politics (Iran, Afghanistan).

She graduated from the Ecole Normale Supérieure and the Harvard Kennedy School of Government, where she focused on international affairs, conflict prevention, negotiation methods and the intersection of religion and politics.

SOLİ ÖZEL

**Professor of International Relations, İstanbul Kadir Has University;
Scientific Committee Member, Institut du Bosphore**

Solî Özel is professor of International Relations at Kadir Has University in Istanbul, a fellow at the Robert Bosch Academy in Berlin as well as a visiting fellow at Institut Montaigne in Paris.

Until July 2018, he was columnist for the Turkish daily Habertürk for more than nine years. Since 2002, Solî Özel has also contributed to Project Syndicate on different occasions, commenting on Turkish politics. He served on the board of directors of International Alert and is currently a member of the European Council on Foreign Relations. He was also an advisor to TUSIAD (Turkish Industry & Business Association). He has guest lectured at Harvard, Tufts, and other US universities and has taught at UC Santa Cruz, John Hopkins School of Advanced International Studies (SAIS), the University of Washington, Northwestern University, the Hebrew University, Boğaziçi University and Bilgi University (Istanbul).

He also spent time as a fellow of St. Anthony's College, Oxford and was a visiting senior scholar at the EU Institute for Security Studies in Paris. He was a Fisher Family Fellow of the "Future of Diplomacy Program" at the Belfer Center of the Kennedy School of Government at Harvard University. In 2013, he was a Keyman fellow and a visiting lecturer at Northwestern University. Solî Özel regularly contributes to the German Marshall Fund's web site's "ON Turkey" series. His work has been printed in different publications in Turkey and abroad, including The International Spectator, Internationale Politik and the Journal of Democracy. He also occupied the position of Editor-in-Chief at Foreign Policy Turkish edition.

JEAN-LUC SOULÉ

Chairman, Mécénat & Entreprise/MEC'ENE & President, Perigord Noir Festival

Jean-Luc Soulé is the Chairman of Mécénat & Entreprise/MEC'ENE and President of Perigord Noir Festival.

A former cultural diplomat, previously he served as Secretary General of Videothèque de Paris/Forum des Images created by the President Jacques Chirac (1988 – 1993), Director of French Institute in Hungary (1994 – 1998), artistic director at Villa Medici in Roma/ Italy (1999 – 2004) and General Secretary at the Culturespaces Foundation (2013-2017). A graduate of Sciences Po Paris and University Paris II, he holds three master's degrees, in history of the art (Ecole du Louvre), law (University Paris II) and classical letters (Sorbonne Paris I). He was a professor-lecturer in Sciences Po Paris for 17 years (2000-2017).

Since 1983, he is the president-founder of the notorious Perigord Noir jazz and classical music festival in Dordogne, southwestern France. During the 32nd edition, he decided to perform on stage an original recreation of the « Mamamouchi, ou Molière et Lully, de Versailles à la Sublime Porte », a baroque opera with singers and instrumentists, dance, theater and traditional Turkish music which was presented first at this Festival in 2014, then several times in France and Europe.

In 2004, he created a company dedicated to sponsorship and corporate philanthropy based in Paris, Mécénat & Entreprise/MEC'ENE, to put his in-depth knowledge of the entrepreneurial, cultural and not-for-profit sector at the service of the company's strategy and communication.

Currently, he contributes to the fund raising initiated by the Château de Fontainebleau in France, for the restoration of Turkish Boudoir, designed in 18th century by the Rousseau brothers for Marie Antoinette and having then Empress Josephine's "little bedchamber" installed here, in addition to other projects illustrating the close ties between Turkey and France throughout History and highlighting the virtuosity of French or Italian architects and craftsmen. He is also involved in the restoration of the Hôtel de la Marine (Place de la Concorde in Paris) run by the Centre des Monuments Nationaux/French Ministry of Culture and supports actively the international Normandy Impressionist Festival 2020 with the contribution of renown foreign collectors of impressionist art.

Jean-Luc Soulé is also a reservist colonel in the French Air Force (member of the Executive Committee of the French Air Force Foundation) and has been awarded with the Orders of Légion d'Honneur, French Merit and Hungarian Merit.

GÖRGÜN TANER

General Director, IKSU (Istanbul Foundation for Culture and Arts)

Mr. Görgün Taner (b. 1959) is the General Director of the Istanbul Foundation for Culture and Arts (IKSU), a non-profit, non-governmental organisation founded in 1973 that organises four international festivals (Film, Theatre, Classical Music and Jazz), the Istanbul Biennial, and the Istanbul Design Biennial. A graduate of Boğaziçi University's Department of History, Taner has been working at the Foundation since 1983 and has served as Assistant Director and Program Coordinator for Foreign Relations (1987-1994) and Director of the International Istanbul Jazz Festival (1994-2002) before being appointed as General Director in 2002.

He was the Chair of the European Cultural Foundation (based in Amsterdam) for 5 years between 2013-2018.

He is also currently a board member of the Istanbul Modern Museum, and a member of the international advisory board of HEC Montréal business school's International Arts Management Master of Management programme.

Since 2014, he also serves as a member of the Advisory Committee of German-Turkish Youth Bridge.

He is a member of Advisory Board, Allianz Turkey since 2015.

Previously, he served as the President of the European Jazz Festivals Association between 1998 and 2002, and as a member of the Advisory Board of the Istanbul 2010 European Capital of Culture Agency.

He was the commissioner of Turkey during the Cultural Season of Turkey in France, between July 2009 and March 2010.

Between September 2010 and May 2011, he was the Art Consultant of the Amsterdam Municipality.

He was awarded by the French government with the legion of honour (Chevalier dans l'ordre national de la Légion d'Honneur) in 2011, and with membership to the French Ministry of Culture's Order of Arts and Letters in 2014.

He also received the Officer's Cross of Merit, Superior Service to the Republic of Poland in 2014.

OSMAN ULAGAY

Economist, Columnist, Dünya

Osman Ulagay has a B.A. in Economics from Robert College School of Business Administration & Economics in Istanbul and an M.A. in Government from the University of Manchester.

Ulagay's first full time job in journalism was with the daily Cumhuriyet in Istanbul, as business editor and economic commentator. (1981-92). Ulagay pursued his career in journalism as a columnist for the daily Sabah (1992-93) and for the daily Milliyet (1993-2010). He is now writing a weekly column for the financial daily Dünya.

Ulagay was a member of the World Economic Forum Media Council until 2016. Ulagay has published 16 books (in Turkish) on the political economy of Turkey and on the consequences of the global transformation. The title of his latest book, published in 2017 was Dünya Trump'a mı Kalacak? (Will it be Trump's World?).

BARÇIN YİNAŒ

Columnist, Hürriyet Daily News

Barçin Yinanç is currently a columnist for the English language Hürriyet Daily News. She also conducts the newspaper's weekly interviews.

Yinanç studied international relations at the Middle East Technical University (ODTÜ) in Ankara and started her career in journalism in 1990 in Milliyet daily, one of Turkey's oldest newspapers.

She worked in Milliyet's Ankara bureau as a diplomatic reporter, covering Turkish foreign policy issues, mainly, Turkish – EU relations, transatlantic ties, regional developments in Eurasia. She travelled extensively in Europe and the Middle East, covering Turkish leaders' visits to these regions.

Between 2001 and 2004 she worked as a reporter and program editor for CNN türk tv channel. Since 2004 she lives in İstanbul and she is frequently invited to provide her comments to various international media outlets like BBC Radio, Al Jazeera English, France 24. In addition to being invited as speaker to global discussion forums she has also moderated numerous panels. She is one of the co-editors of the book "Unrewarding Crossroads? The Black Sea Region amidst the European Union and Russia."

Barçin Yinanç is the Olympic torchbearer of 2014 Sochi Winter Olympics; speaks fluent English and French.

INFORMATIONS PRATIQUES USEFUL INFORMATIONS

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